

	<h2>Health & Wellbeing Board</h2> <h3>17 March 2022</h3>
Title	Prevention Framework
Report of	Tamara Djuretic – Director of Public Health
Wards	All
Status	Public
Urgent	No
Key	No
Enclosures	Appendix A – Prevention Framework
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<h2>Summary</h2>
<p>The Prevention Framework provides an overarching approach to the delivery of Barnet’s preventative agenda. The ambition is that all those that are born, grow, live, learn, work and age in Barnet have the fair opportunity for healthy, fulfilling lives in thriving, safe and prosperous communities.</p> <p>To support Barnet to thrive, be family friendly, healthy, clean, safe and well run, the Framework aims to mobilise system-wide leadership to embed prevention, as a golden thread, across all we do. Delivery will be informed by insight and intelligence on where to focus efforts and the impact of delivered interventions.</p> <p>The purpose of the Framework is to:</p> <ul style="list-style-type: none"> • Define what prevention means in Barnet in its widest sense, • Embed a prevention focussed culture across the system, • Achieve recognition that all services have a part to play in implementing the Framework and a commitment towards delivering it, and • Support and contribute to the success of the Barnet Plan’s delivery. <p>Delivery of the Framework will be supported by one-off Prevention Fund (£500k from public Health Grant reserves) to stimulate innovation and best practice across the Council. It is envisaged that interventions delivered will be monitored to capture improvements in service delivery, resident’s outcomes and value for money in order to mainstream preventative approaches into business-as-usual work.</p>

Recommendations

1. That the Board discuss and approve the approach to the Framework.

2. That the Board receive an annual update on progress against the Framework and implementation thereof.

1. WHY THIS REPORT IS NEEDED

- 1.1 This report outlines the overarching principles and delivery of prevention across Barnet. It intends to highlight how the organisation will both embed but also amplify prevention activity as business as usual to deliver better outcomes for residents.
- 1.2 The benefits of prevention go beyond improved lives for individuals and reduced pressure on services. The results of investment in prevention can have a positive impact on the economic prosperity and social wellbeing of the borough. All Council staff and wider partnership have a role to play in embracing and supporting prevention. This extends, but is not limited, to Members, staff, residents, providers, statutory, non-statutory, independent, private and third sector organisations.
- 1.3 In Barnet, we will aim to provide the right support at the right time, with the right environment and resources to help people thrive and be independent, whether this be ensuring their housing or business environment is right, that educational attainment or job opportunities are the best they can be, or that people age well and can remain independent of care services for as long as possible.
- 1.4 Thus, the aim of the Prevention Framework is to develop and implement a whole system approach spanning across all services delivered by Barnet.

2. REASONS FOR RECOMMENDATIONS

- 2.1 To have the greatest impact, Prevention must be implemented across the whole system, spanning across all services delivered by Barnet and supported by the whole system partnership.

3. ALTERNATIVE OPTIONS CONSIDERED AND NOT RECOMMENDED

- 3.1 None

4. POST DECISION IMPLEMENTATION

- 4.1 In order to amplify our existing Prevention activities and embed Prevention as a golden thread, in all that we do, we will take a phased approach in alignment with the Barnet Plan framework.
- 4.2 The Framework will be delivered through a set of activities and action groups that support the identified and agreed workstreams that will report progress to the Prevention and Insight Think Tank.

- 4.3 The overall progress will be measured by achievement against a selection of outcomes from the Barnet Plan.
- 4.4 It is envisaged to launch Prevention Fund in early 2022/23 to stimulate innovation across the Council and in partnership with a wide range of stakeholders and residents.

5. IMPLICATIONS OF DECISION

5.1 Corporate Priorities and Performance

- 5.1.1 Prevention is identified as an enabler of delivering the four priorities of the Barnet Plan – *we will deliver our vision using a preventative approach.*
- 5.1.2 As an enabler, the focus on prevention states: *The best way to ensure that residents can live healthy and fulfilling lives, in safe and thriving communities, is to tackle problems before they arise – a focus on prevention.*

5.2 Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)

- 5.2.1. In order to support the demand and savings from prevention activities we will need to both, review evidence of what works and/or support early pilot activities through 'pump-priming funding'*. (This will be from an initial c.£500k Prevention Fund drawn from the Public Health Reserves).
- 5.2.2. This is in recognition that prevention activities are seen as an opportunity and not only as a response to challenges, with these early activities acting as a catalyst for wider transformational change, that demonstrate our commitment to prevention, alongside signalling that further investment is required in this area.
- 5.2.3. Where need is recognised, individual business cases for proposed interventions/ activities will be brought forward to the Prevention and Insight Think Tank, resulting in an overall evidence informed and 'pump-primed' plan to deliver this Framework.
- 5.2.4. Any requests for pump-prime funding (see 5.2.1) will be assessed against the procurement framework and relevant activity will be undertaken against this. Interventions will be led and delivered by the Council and, where relevant, in partnership with stakeholders.
- 5.2.5. The Head of Insight and Intelligence is workstream lead for Prevention, the activity in the Framework is designed to be delivered as business as usual.
- 5.2.6. The Insight & Intelligence Hub will provide data/insight support to drive prevention activities.
- 5.2.7. One of the first projects the Prevention Framework will support will be to promote digital inclusion and support residents to become IT literate, enabling them to have greater access to information, advice, support, training, employment and social interaction

- 5.2.8. Prevention is a system-wide approach to delivery, this will be further enhanced through our delivery of our commitment to achieving net-zero as a Council.
- 5.2.9. There are no direct environmental implications from noting the recommendations. Implementing the recommendations in the report will lead to a positive impact on the Council's carbon and ecology impact, or at least it is neutral.

5.3. Social Value

- 5.3.1. The Social Value policy has been updated to foster and advocate for a preventative approach throughout service development, procurement, and commissioning activity.

5.4. Legal and Constitutional References

- 5.4.1. Barnet Council Constitution, Article 7 – Committees, Forums, Working Groups and Partnerships, Health and Wellbeing Board responsibilities:

(2) To agree a Health and Wellbeing Strategy (HWBS) for Barnet taking into account the findings of the JSNA and strategically oversee its implementation to ensure that improved population outcomes are being delivered.

(3) To work together to ensure the best fit between available resources to meet the health and social care needs of the whole population of Barnet, by both improving services for health and social care and helping people to move as close as possible to a state of complete physical, mental, and social wellbeing.

(5) Specific responsibilities for overseeing public health and promoting prevention agenda across the partnership.

5.5. Risk Management

- 5.5.1. The lack of a prevention focused culture may result in problems escalating, therefore resulting in poorer outcomes for residents across the borough. If the whole system does not engage with the framework it will lead to an increased risk across all aspects of life for residents across the borough. This could have a detrimental impact on outcomes.
- 5.5.2. To reduce this risk the following controls and mitigations are in place:
- A Prevention Framework has been development and is being implemented across the council and its partners
 - The Prevention and Insight Think Tank meets 6-weekly to engage services across the council, align activities and implement changes based on new insights
 - The Prevention Framework is designed to be an enabler of the delivery of the Barnet Plan, and therefore should be delivered as business as usual. Progress against the delivery of outcomes will be measured through the Barnet Outcomes Framework.

5.6. Equalities and Diversity

- 5.6.1 The use of insight to enable decision making will support us to understand the impact of our actions on residents across the borough.

5.6.2 The equalities impact will be revisited on each of the proposals/activities as they are developed.

5.7. Corporate Parenting

5.7.1. The Prevention Framework is designed to support all residents across the borough, by intervening early we reduce the risk of escalation.

5.7.2. It is intended the Prevention Framework and associated actions will better outcomes for children and young people across the borough.

5.8. Consultation and Engagement

5.8.1. The Prevention Framework has been developed through consultation and engagement with members of the Prevention and Insight Think Tank.

5.9. Insight

5.9.1. Our strategy, prevention framework, aims, objectives and actions are built upon the national evidence, 'what works' for prevention, and insights from local and national data.

5.9.2. Targeted insights will drive the actions and areas of focus to deliver outcomes of the Borough Plan.

6. BACKGROUND PAPERS

6.1. The Prevention Framework, should be read alongside other Barnet Strategies (not limited to but including):

- Barnet Plan 2021-2025
- Joint Health and Wellbeing Strategy 2021-25
- Social Value Policy
- Work, Skills and Productivity Action Plan 2021-2025
- Barnet Community Participation Strategy 2021
- Barnet Long Term Transport Strategy 2020-2041
- Barnet Sustainability Strategy 2021-2035/40
- Barnet Children and Young People's Plan 2019-2023